Consolidated Balance Sheet December 31, 2023

	Million	s of Yen	Thousands of U.S. Dollars*		Millio	ons of Yen	Thousands of U.S. Dollars*
ASSETS	2023	2022	2023	LIABILITIES AND EQUITY	2023	2022	2023
CURRENT ASSETS:				CLIDDENT LIADH ITIES			
Cash and cash equivalents	¥ 43,284	¥ 39,401	\$ 305,201	CURRENT LIABILITIES: Accounts payable - trade	¥ 20,461	¥ 18,866	\$ 144,278
Accounts receivable - trade	₹ 43,284 34,322	31,558	242,011	Short-term loans borrowings	10,000	10,000	70,512
Electronically-recorded monetary claims	2,821	2,759	19,892	2	8,500	10,000	59,935
Merchandise				Current portion of long-term borrowings			24,995
	50,848	45,293	358,540	Other payables	3,545	3,090	
Other current assets Allowance for doubtful accounts	734	657	5,178	Income taxes payable	4,249	2,515	29,958
Allowance for doubtful accounts	(1)	(1)	(8)	Provision for bonuses	687	12	4,847
	400 000	440.66=	22224	Other current liabilities	2,294	1,696	16,172
Total current assets	132,008	119,667	930,814	_ , , , , , , , ,			
				Total current liabilities	49,736	46,179	350,697
PROPERTY, PLANT AND EQUIPMENT:							
Land	38,747	38,547	273,214	LONG-TERM LIABILITIES:			
Buildings and structures	78,009	77,865	550,052	Long-term loans borrowings	31,500	25,000	222,113
Machinery, equipment and vehicles	15,438	14,448	108,858	Deposits received for guarantees	2,774	2,781	19,560
Furniture and fixtures	6,371	6,158	44,922	Retirement allowances for directors and the Audit and	151	151	1,068
Construction in progress	10,149	412	71,564	Supervisory board members			
Total	148,714	137,430	1,048,610	Other long-term liabilities	2	95	8
Accumulated depreciation	(44,144)	(39,966)	(311,268)				
1				Total long-term liabilities	34,427	28,027	242,749
Net property, plant and equipment	104,570	97,464	737,342				
				EQUITY:			
INVESTMENTS AND OTHER ASSETS:				Common stock	5,022	5,022	35,414
Investment securities	2,530	3,118	17,837	Capital surplus	4,711	4,711	33,221
Software and software in progress	4,558	4,373	32,141	Retained earnings	150,298	141,096	1,059,783
Deferred tax assets	674	121	4,751	Unrealized gain on available-for-sale securities	633	467	4,465
Deferred tax assets on land revaluation	156	156	1,099	Land revaluation difference	(353)	(353)	(2,492)
Other assets	519	318	3,657	Foreign currency translation adjustment	486	139	3,427
Allowance for doubtful accounts	(137)	(9)	(956)	Treasury stock	(82)	(80)	(579)
Anowance for doubtful accounts	(137)	()	(730)	Troubury brook	(02)	(00)	(377)
Total investments and other assets	8,300	8,077	58,529	Total equity	160,715	151,002	1,133,239
TOTAL	¥ 244,878	¥ 225,208	\$ 1,726,685	TOTAL	¥ 244,878	¥ 225,208	\$ 1,726,685

^{*} The translations of Japanese yen amounts into U.S. dollar amounts have been made at the rate of \$141.82 to \$1, the approximate rate of exchange at December 31, 2023.

Consolidated Statement of Income Year Ended December 31, 2023

	Millions of Yen 2023 2022		Thousands of U.S. Dollars*	
NET SALES	¥ 268,154	¥ 246,454	\$ 1,890,807	
COST OF GOODS SOLD	210,631	194,293	1,485,203	
Gross profit	57,523	52,161	405,604	
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	39,004	37,494	275,022	
Operating income	18,519	14,667	130,582	
OTHER INCOME (EXPENSES):				
Interest and dividend income	77	58	540	
Rental income from real estate	175	166	1,236	
Subsidy income		139	,	
Interest expenses	(99)	(88)	(699)	
Rental costs on real estate	(47)	(42)	(330)	
Compensation expenses		(30)		
Provision of allowance for doubtful accounts	(128)		(904)	
Gain on sales of non-current assets	116		815	
Gain on sales of investment securities	36	194	257	
Impairment loss	(45)		(320)	
Loss on valuation of investment securities	(816)		(5,756)	
Compensation Loss on eviction	(51)		(363)	
Other - net	171_	196	1,218	
Other income - net	(611)	593	(4,306)	
INCOME BEFORE INCOME TAXES	17,908	15,260	126,276	
INCOME TAXES:				
Current	6,267	4,519	44,187	
Deferred	(627)	114	(4,418)	
Total income taxes	5,640	4,633	39,769	
NET INCOME	¥ 12,268	¥ 10,627	\$ 86,507	
NET INCOME ATTRIBUTABLE TO OWNERS OF PARENT	¥ 12,268	¥ 10,627	\$ 86,507	
	Yen		U.S. Dollars*	
DED SHADE OF COMMON STOCK.				
PER SHARE OF COMMON STOCK:	¥ 186.05	V 161 15	¢ 121	
Basic net income Cash dividends applicable to the year	¥ 186.05 46.50	¥ 161.15 40.00	\$ 1.31 0.33	
Cash dividends applicable to the year	40.30	40.00	0.33	

^{*} The translations of Japanese yen amounts into U.S. dollar amounts have been made at the rate of \$141.82 to \$1, the approximate rate of exchange at December 31, 2023.

Consolidated Statement of Changes in Equity Year Ended December 31, 2023

	Thousands of Shares	Millions of Yen							
	Outstanding		Shareholders' Equity			Accumulated Other Comprehensive Income			
	Number of Shares of Common Stock	Common Stock	Capital Surplus	Retained Earnings	Treasury Stock	Unrealized Gain on Available-for-Sale Securities	Land Revaluation Difference	Foreign Currency Translation Adjustment	Total Equity
BALANCE, JANUARY 1, 2022	65,943	¥ 5,022	¥ 4,711	¥ 132,580	¥ (79)	¥ 679	¥ (353)	¥ (133)	¥ 142,427
Cumulative effects of changes in accounting policies Restated balance Net income Cash dividends, ¥32.0 per share Purchase of treasury stock Disposal of treasury stock	(1) 0	¥ 5,022	¥ 4,711	¥ 132,580 10,627 (2,111)	¥ (79) (1) 0	¥ 679	¥ (353)	¥ (133)	¥ 142,427 10,627 (2,111) (1)
Net change in the year						(212)		272	60
BALANCE, DECEMBER 31, 2022	65,942	¥ 5,022	¥ 4,711	¥ 141,096	¥ (80)	¥ 467	¥ (353)	¥ 139	¥ 151,002
Cumulative effects of changes in accounting policies Restated balance Net income Cash dividends, ¥46.5 per share		¥ 5,022	¥ 4,711	¥ 141,096 12,268 (3,066)	¥ (80)	¥ 467	¥ (353)	¥ 139	¥ 151,002 12,268 (3,066)
Purchase of treasury stock Disposal of treasury stock Net change in the year	(1) 0		0	(3,000)	(2) 0	166		347	(3,000) (2) 0 513
BALANCE, DECEMBER 31, 2023	65,941	¥ 5,022	¥ 4,711	¥ 150,298	¥ (82)	¥ 633	¥ (353)	¥ 486	¥ 160,715

	Thousands of U.S. Dollars*							
	Shareholders' Equity				Accumulated Other Comprehensive Income			_
	Common Stock	Capital Surplus	Retained Earnings	Treasury Stock	Unrealized Gain on Available-for-Sale Securities	Land Revaluation Difference	Foreign Currency Translation Adjustment	Total Equity
BALANCE, DECEMBER 31, 2022	\$ 35,414	\$ 33,221	\$ 994,897	\$ (562)	\$ 3,286	\$ (2,492)	\$ 982	\$ 1,064,746
Cumulative effects of changes in accounting policies								
Restated balance Net income Cash dividends, \$0.33 per share	\$ 35,414	\$ 33,221	\$ 994,897 86,507 (21,621)	\$ (562)	\$ 3,286	\$ (2,492)	\$ 982	\$ 1,064,746 86,507 (21,621)
Purchase of treasury stock Disposal of treasury stock		0		(17) 0				(17)
Net change in the year		·			1,179		2,445	3,624
BALANCE, DECEMBER 31, 2023	\$ 35,414	\$ 33,221	\$ 1,059,783	\$ (579)	\$ 4,465	\$ (2,492)	\$ 3,427	\$ 1,133,239

^{*} The translations of Japanese yen amounts into U.S. dollar amounts have been made at the rate of \(\xi\$141.82 to \(\xi\$1, the approximate rate of exchange at December 31, 2023.

Consolidated Statement of Cash Flows Year Ended December 31, 2023

	Millions	Thousands of U.S. Dollars*	
	2023	2022	2023
ODED A TINIC A CTIVITIES			
OPERATING ACTIVITIES: Income before income taxes	¥ 17,908	¥ 15,260	\$ 126,276
Adjustments for:	≢ 17,908	¥ 13,200	\$ 120,270
Depreciation and amortization	6,229	6,691	43,923
Impairment loss	45	0,071	320
Gain on valuation of investment securities	817		5,758
Soil pollution removal cost	51		363
Increase(Decrease) in allowance for doubtful accounts	126	(0)	885
Loss on sales of property, plant and equipment	(116)	(*)	(815)
Changes in assets and liabilities:	()		(0.17)
Increase in accounts receivable	(2,814)	(3,398)	(19,842)
Increase in merchandise	(5,449)	(2,906)	(38,424)
Increase in accounts payable	1,582	2,505	11,158
Increase(Decrease) in accrued consumption taxes	303	(1,216)	2,138
Other – net	768	148	5,405
Income taxes paid	(4,596)	(4,905)	(32,404)
Soil pollution removal cost paid	(51)		(363)
Net cash provided by operating activities	14,803	12,179	104,378
INVESTING ACTIVITIES:			
Purchase of property, plant and equipment	(11,172)	(3,818)	(78,774)
Proceeds from sales of property, plant and equipment	185	3	1,302
Purchase of intangible assets	(1,945)	(1,115)	(13,713)
Purchase of investment securities	(1,5 13)	(500)	(13,713)
Proceeds from sales of investment securities	50	236	349
Other - net	(232)	28	(1,633)
Net cash used in investing activities	(13,114)	(5,166)	(92,469)
FINANCING ACTIVITIES:			
Net increase (decrease) in short-term borrowings		(7,000)	
Proceeds from long-term borrowings	15,000	(7,000)	105,768
Repayments of long-term borrowings	(10,000)		(70,512)
Repurchase of treasury stocks	(2)	(0)	(17)
Proceeds from sales of treasury stocks	Ó	Ó	Ó
Dividends paid	(3,065)	(2,111)	(21,610)
Net cash used in financing activities	1,933	(9,111)	13,629
FOREIGN CURRENCY TRANSLATION ADJUSTMENTS			
ON CASH AND CASH EQUIVALENTS	63	49	446
NET INCREASE (DECREASE) IN CASH AND CASH			
EQUIVALENTS	3,685	(2,049)	25,984
CASH AND CASH EQUIVALENTS, BEGINNING			
OF YEAR	39,401	41,450	277,823
CASH AND CASH EQUIVALENTS, END OF YEAR	¥ 43,086	¥ 39,401	\$ 303,807

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