### Nonconsolidated Balance Sheet December 31, 2018

	Million	s of Yen	Thousands of U.S. Dollars*			
ASSETS	2018	2017	2018	LIABILITIES AND EQUITY		
CURRENT ASSETS:				CURRENT LIABILITIES:		
Cash and cash equivalents	¥ 11,686	¥ 10,413	\$ 105,362	Accounts payable—trade		
Accounts receivable—trade	25,845	24,674	233,024	Other payables		
Electronically-recorded monetary claims	1,674	1,341	15,090	Income taxes payable		
Merchandise	37,004	31,842	333,640	Accrued expenses		
Deferred tax assets	617	661	5,567	Deposits received		
Other current assets	2,008	855	18,112	Other current liabilities		
Allowance for doubtful accounts			(2)			
				Total current liabilities		
Total current assets	78,834	69,786	710,793			
				LONG-TERM LIABILITIES:		
PROPERTY, PLANT AND EQUIPMENT:				Long-term loans payable		
Land	29,697	28,413	267,755	Retirement allowances for directors and the Audit and		
Buildings and structures	56,740	41,142	511,585	Supervisory Board members		
Machinery, equipment and vehicles	5,981	3,153	53,924	Deposits received for guarantees		
Furniture and fixtures	4,143	3,245	37,353			
Construction in progress	5,593	12,912	50,433	Total long-term liabilities		
Total	102,154	88,865	921,050			
Accumulated depreciation	(23,438)	(21,022)	(211,326)	EQUITY :		
				Common stock		
Net property, plant and equipment	78,716	67,843	709,724	Capital surplus:		
				Additional paid-in capital		
INVESTMENTS AND OTHER ASSETS:				Other capital surplus		
Investments in subsidiaries and affiliated companies	4,616	4,129	41,622	Retained earnings:		
Investment securities	1,215	1,571	10,951	Legal reserve		
Software and software in progress	5,894	3,336	53,138	Unappropriated		
Security deposits	313	291	2,818	Unrealized gain on available-for-sale securities		
Deferred tax assets	293	146	2,641	Land revaluation difference		
Deferred tax assets on land revaluation	158	158	1,421	Treasury stock		
Other assets	185	111	1,686			
Allowance for doubtful accounts	(7)	(7)	(65)	Total equity		
Total investments and other assets	12,667	9,735	114,212	TOTAL		
TOTAL	¥ 170,217	¥ 147,364	\$ 1,534,729			

\* The translations of Japanese yen amounts into U.S. dollar amounts have been made at the rate of ¥110.91 to \$1, the approximate rate of exchange at December 31, 2018.

Millions 2018	Millions of Yen20182017		
¥ 15,158 3,944 2,734 166 286 23 22,311	$ \begin{array}{r}         ¥ 14,596 \\         3,764 \\         2,234 \\         546 \\         275 \\         16 \\         21,431 \\         $	\$ 136,672 35,563 24,648 1,493 2,579 212 201,167	
25,000	10,000	225,408	
152	153	1,365	
2,106	2,099	18,987	
<u>27,258</u>	<u>    12,252</u>	<u>245,760</u>	
5,022	5,022	45,283	
4,710	4,710	42,466	
1,256 109,648 442 (358) (73)	$ \begin{array}{r}     1,256\\     102,431\\     690\\     (358)\\     \underline{(71)} \end{array} $	$ \begin{array}{r}     12,400 \\     10 \\     11,321 \\     988,623 \\     3,981 \\     (3,223) \\     (659) \end{array} $	
<u>120,648</u>	<u>113,681</u>	<u>1,087,802</u>	
<u>¥ 170,217</u>	¥ 147,364	<u>\$ 1,534,729</u>	

#### Nonconsolidated Statement of Income Year Ended December 31, 2018

	Millions 2018	Thousands of U.S. Dollars* 2018	
NET SALES	¥ 214,297	¥ 195,097	\$ 1,932,171
COST OF GOODS SOLD	168,805	153,706	1,522,001
Gross profit	45,492	41,391	410,170
SELLING, GENERAL AND ADMINISTRATIVE EXPENSES	31,128	27,115	280,658
Operating income	14,364	14,276	129,512
OTHER INCOME (EXPENSES) : Interest and dividend income Interest expenses Purchase discounts Sales discounts Loss on sales and disposals of property, plant and equipment Impairment loss on property, plant and	31 (45) 1,856 (1,824) (208)	27 (12) 1,642 (1,679) (112)	280 (410) 16,735 (16,449) (1,874)
equipment Other—net	(87) 260	328	(783) 2,350
Other income—net	(17)	194	(151)
INCOME BEFORE INCOME TAXES	14,347	14,470	129,361
INCOME TAXES : Current Deferred	4,618	4,244	41,643
Total income taxes	4,624	4,296	41,697
NET INCOME	¥ 9,723	¥ 10,174	\$ 87,664
	Yen		U.S. Dollars*
PER SHARE OF COMMON STOCK : Basic net income Cash dividends applicable to the year	¥ 147.44 37.00	¥ 154.28 39.00	\$ 1.33 0.33

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BALANCE, DECEMBER 31, 2018

#### Nonconsolidated Statement of Changes in Equity Year Ended December 31, 2018

	Thousands					Millions of Yen	
	Outstanding		Capital Surplus				Unrealized
	Number of Shares of Common Stock	Common Stock	Additional Paid-in Capital	Other Capital Surplus	Legal Reserve	ined Earnings Unappropriated	Gain on Available-for-Sale Securities
BALANCE, JANUARY 1, 2017	65,947	¥ 5,022	¥ 4,710	¥1	¥ 1,256	¥ 94,829	¥ 444
Net income Cash dividends, ¥58.5 per share Purchase of treasury stock Disposal of treasury stock Reversal of land revaluation difference	(2)					10,174 (2,572)	
Net change in the year				—			246
BALANCE, DECEMBER 31, 2017	65,945	5,022	4,710	1	1,256	102,431	690
Net income Cash dividends, ¥38.0 per share Purchase of treasury stock Disposal of treasury stock Reversal of land revaluation difference						9,723 (2,506)	
Net change in the year				_			(248)
BALANCE, DECEMBER 31, 2018	65,945	¥ 5,022	¥ 4,710	<u>¥1</u>	¥ 1,256	¥ 109,648	¥ 442
						Thousands of U.S. Doll	
		Capital Surplus Additional Other		Retained Earnings		Unrealized Gain on	
		Common Paid-in Capital		Legal		Available-for-Sale	
		Stock	Capital	Surplus	Reserve	Unappropriated	Securities
BALANCE, DECEMBER 31, 2017		\$ 45,283	\$ 42,466	\$ 7	\$ 11,321	\$ 923,553	\$ 6,217
Net income Cash dividends, \$0.34 per share Purchase of treasury stock						87,664 (22,594)	
Disposal of treasury stock Reversal of land revaluation difference				3			
Net change in the year							(2,236)

\$ 42,466

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\$ 45,283

\$ 10

\$ 11,321

\$ 988,623

\$ 3,981

Land Revaluation Difference	Treasury Stock	Total Equity
¥ (358)	¥ (67)	¥ 105,837
	(4)	10,174 (2,572) (4)
		246
(358)	(71)	113,681
	(2)	9,723 (2,506) (2)
¥ (358)	¥ (73)	(248) ¥ 120,648
Land Revaluation Difference	Treasury Stock	Total Equity
\$ (3,223)	\$ (641)	\$ 1,024,983
	(20) 2	87,664 (22,594) (20) 5
		(2,236)
<u>\$ (3,223)</u>	<u>\$ (659</u> )	\$1,087,802

#### Nonconsolidated Statement of Cash Flows Year Ended December 31, 2018

	Millions 2018	of Yen 2017	Thousands of U.S. Dollars* 2018
OPERATING ACTIVITIES:			
Income before income taxes	¥ 14,347	¥ 14,470	\$ 129,361
Adjustments for:	2 6 4 2	2 7 9 5	22.950
Depreciation and amortization Increase in allowance for doubtful accounts	3,643	2,785	32,850
Loss on sales and disposals of property, plant			
and equipment	208	112	1,874
Impairment loss on property, plant and			<b>9</b>
equipment	87		783
Changes in assets and liabilities:			
Increase in accounts receivable	(1,504)	(2,489)	(13,558)
Increase in merchandise	(5,162)	(2,786)	(46,544)
Increase in accounts payable	562	1,633	5,067
Other—net	(1,148)	(544)	(10,356)
Income taxes paid	(4,104)	(4,248)	(37,003)
Net cash provided by operating activities	6,929	8,933	62,474
INVESTING ACTIVITIES:			
Purchase of property, plant and equipment	(13,995)	(12,461)	(126,183)
Purchase of intangible assets	(3,371)	(1,805)	(30,391)
Increase in investment in affiliated company	(487)	(2,214)	(4,390)
Other—net	(291)	(148)	(2,630)
Net cash used in investing activities	(18,144)	(16,628)	(163,594)
FINANCING ACTIVITIES:			
Proceeds from long-term loans payable	15,000	10,000	135,245
Proceeds from sales of treasury stock	·	*	5
Repurchase of treasury stock	(2)	(4)	(20)
Dividends paid	(2,506)	(2,571)	(22,595)
Net cash used in financing activities	12,492	7,425	112,635
FOREIGN CURRENCY TRANSLATION ADJUSTMENTS			
ON CASH AND CASH EQUIVALENTS	(4)	1	(36)
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,273	(269)	11,479
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	10,413	10,682	93,883
CASH AND CASH EQUIVALENTS, END OF YEAR	¥ 11,686	¥ 10,413	\$ 105,362

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